

Messages & Communications Doc. No. 38GL-26-2170.

From 38th Committee On Rules <committeonrules@guamlegislature.gov>  
Date Fri 4/10/2026 2:56 PM  
To Guam Legislature Clerks <clerks@guamlegislature.gov>  
Cc Frank Blas Jr. <speakerblas@guamlegislature.gov>

1 attachment (2 MB)  
41026COMM Doc. No. 38GL-26-2170.pdf;

Håfa Adai Clerks Office,

Please see attached, **Messages & Communications Doc. No. 38GL-26-2170** for processing:

✓	38GL-26-2170	Port Authority of Guam	Revenues and Expenses Report for month ending November 30, 2025*
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Kindly reply to this email



*Si Yu'os ma'åse',*

Marie Crisostomo

Committee on Rules Assistant

**COMMITTEE ON RULES**

Vice Speaker V. Anthony Ada, Chairperson

*I Mina'trentai Ocho Na Liheslaturan Guåhan*

*38<sup>th</sup> Guam Legislature*

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**Messages and Communications 38GL-26-2170\***

2 messages

**Speaker Frank Blas Jr.** <speakerblas@guamlegislature.gov>

Fri, Apr 10, 2026 at 11:10 AM

To: 38th Committee On Rules &lt;committeonrules@guamlegislature.gov&gt;, Sabrina Salas Matanane &lt;office.senatorbri@guamlegislature.gov&gt;

*Håfa Adai,*

Please see attached M&amp;C Doc. No. 38GL-26-2170

38GL-26-2170	Port Authority of Guam	Revenues and Expenses Report for month ending November 30, 2025*
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*Si Yu'os Ma'åse'**Bernice Rivera*

Administrative Assistant

**Office of Speaker Frank F. Blas, Jr.**I Mina'trentai Ocho na Liheslaturan Guåhan 38<sup>th</sup> Guam Legislature

Guam Congress Building, 163 Chalan Santo Papa, Hagatña

(671)969-6456

[speakerblas@guamlegislature.gov](mailto:speakerblas@guamlegislature.gov)

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----- Forwarded message -----

From: **Connie Nocon** <anocon@portofguam.com>

Date: Wed, Apr 8, 2026 at 1:42 PM

Subject: PAG-Revenues &amp; Expenses Report [Month Ending November 30, 2025 (FY26)]

To: speakerblas &lt;speakerblas@guamlegislature.gov&gt;

Cc: Jose Guevara III &lt;jbguevara@portofguam.com&gt;, Vince Bamba &lt;vcbamba@portofguam.com&gt;, Margret Duenas &lt;mduenas@portofguam.com&gt;, Pacifico R. Martir &lt;prmartir@portofguam.com&gt;, MaryJane Garcia &lt;mjgarcia@portofguam.com&gt;, Joann Conway &lt;jbconway@portofguam.com&gt;

Dear Speaker Blas:

*Hafa Adai!*Pursuant to Public Law 29-113, Chapter VII, Section 25, the attached report is for month ending **November 30, 2025 (FY-26)**, for the Port Authority.

If you have any questions regarding this matter or need additional information, please feel free to call our office at 477-5931/5 extension 201 or 202.

*Si Yu'os Ma'åse'!**Respectfully,***Connie Nocon**

Admin. Officer - Finance

**Port Authority of Guam**

1026 Cabras Hwy. Ste. 201

Piti, Guam 96915

(671) 477-5931 ext. 212

[www.portofguam.com](http://www.portofguam.com)**2 attachments** **PAG Revenues & Expenses Month Ended 11.30.2025 (FY26) Speaker Blas.pdf**  
206K

38th Committee On Rules <committeeonrules@guamlegislature.gov>  
To: "Speaker Frank Blas Jr." <speakerblas@guamlegislature.gov>

Fri, Apr 10, 2026 at 1:46 PM

*Håfa Adai,*

Received, and thank you.



*Si Yu'os ma'åse',*

Marie Crisostomo

Committee on Rules Assistant

## COMMITTEE ON RULES

Vice Speaker V. Anthony Ada, Chairperson

*I Mina'trentai Ocho Na Liheslaturan Guåhan*

*38<sup>th</sup> Guam Legislature*

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Speaker Frank Blas Jr. <speakerblas@guamlegislature.gov>

## PAG-Revenues & Expenses Report [Month Ending November 30, 2025 (FY26)]

2 messages

**Connie Nocon** <aanocon@portofguam.com>

Wed, Apr 8, 2026 at 1:42 PM

Reply-To: Connie Nocon <aanocon@portofguam.com>

To: speakerblas <speakerblas@guamlegislature.gov>

Cc: Jose Guevara III <jbguevara@portofguam.com>, Vince Bamba <vcbamba@portofguam.com>, Margret Duenas <mduenas@portofguam.com>, "Pacifco R. Martir" <prmartir@portofguam.com>, MaryJane Garcia <mjgarcia@portofguam.com>, Joann Conway <jbconway@portofguam.com>

Dear Speaker Blas:


*Hafa Adai!*

Pursuant to Public Law 29-113, Chapter VII, Section 25, the attached report is for month ending **November 30, 2025 (FY-26)**, for the Port Authority.

If you have any questions regarding this matter or need additional information, please feel free to call our office at 477-5931/5 extension 201 or 202.

*Si Yu'os Ma'åse!*

**Doc Type: 38GL-26-2170**  
**OFFICE OF THE SPEAKER**  
**FRANK F. BLAS, JR.**

**April 8, 2026**  
**Time: 1:42 PM**  
**Received: **

*Respectfully,*

**Connie Nocon**

Admin. Officer - Finance

**Port Authority of Guam**

1026 Cabras Hwy. Ste. 201

Piti, Guam 96915

(671) 477-5931 ext. 212

[www.portofguam.com](http://www.portofguam.com)



 **PAG Revenues & Expenses Month Ended 11.30.2025 (FY26) Speaker Blas.pdf**  
206K

**Speaker Frank Blas Jr.** <speakerblas@guamlegislature.gov>

Thu, Apr 9, 2026 at 8:38 AM

To: Connie Nocon <aanocon@portofguam.com>

Cc: Jose Guevara III <jbguevara@portofguam.com>, Vince Bamba <vcbamba@portofguam.com>, Margret Duenas <mduenas@portofguam.com>, "Pacifco R. Martir" <prmartir@portofguam.com>, MaryJane Garcia <mjgarcia@portofguam.com>, Joann Conway <jbconway@portofguam.com>

Håfa Adai,

Confirming receipt of your email.

*Si Yu'os Ma'åse'*

*Bernice Rivera*

Administrative Assistant



## **Office of Speaker Frank F. Blas, Jr.**

**I Mina'trentai Ocho na Liheslaturan Guåhan 38<sup>th</sup> Guam Legislature**

**Guam Congress Building, 163 Chalan Santo Papa, Hagatña**

**(671)969-6456**

**[speakerblas@guamlegislature.gov](mailto:speakerblas@guamlegislature.gov)**

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**PORT OF GUAM**  
ATURIDAT I PUETTON GUAHAN  
Jose D. Leon Guerrero Commercial Port  
1026 Cabras Highway, Suite 201, Piti, Guam 96915  
Telephone: 671-477-5931/35 Facsimile: 671-477-2689/4445  
Website: [www.portguam.com](http://www.portguam.com)



Lourdes A. Leon Guerrero  
Governor of Guam  
Joshua F. Tenorio  
Lieutenant Governor

March 31, 2026

The Honorable Frank F. Blas Jr.  
**Speaker**  
38<sup>th</sup> Guam Legislature  
Guam Congress Building  
163 Chalan Santo Papa  
Hagatña, Guam 96910

Dear Speaker Blas:

*Hafa Adai!*

Pursuant to Public Law 29-113, Chapter VII, Section 25, the attached report is for month ending November 30, 2025 for the Port Authority. I hereby certify, to the best of my knowledge, that the enclosed Revenues and Expenses Report is accurate.

If you have any questions regarding this matter or need additional information, please feel free to call our office at 477-5931 extension 201 or 202.

*Si Yu'os Ma'åse!*

Respectfully,

  
RORY J. RESPICIO  
General Manager

Attachments

cc: Chief Financial Officer



**38GL-26-2170**  
Messages and Communications

**RECEIVED**  
COMMITTEE ON RULES  
April 10, 2026  
11:10 a.m.



**Port Authority of Guam  
Income Statement  
With Budget Comparison (Unaudited)  
2 Month Ending 11/30/25**

Current Month		Last Year						Year to Date		Last Year to Date				
Actual	%	Actual	%	Budget	% Chng			Actual	%	Actual	%	% Chng	Budget	% Chng
<b>OPERATING REVENUES</b>														
<b>CARGO THROUGHPUT REVENUES</b>														
1,419,419	31.2%	1,497,994	33.2%	1,836,286	-22.7%	CT- CHASSIS		3,398,343	32.9%	3,193,267	34.3%	6.4%	3,672,571	-7.5%
178,955	3.9%	184,315	4.1%	213,451	-16.2%	CT-GROUND		416,379	4.0%	403,650	4.3%	3.2%	426,902	-2.5%
63,353	1.4%	46,976	1.0%	97,154	-34.8%	CT-BREAKBULK		112,262	1.1%	164,404	1.8%	-31.7%	194,309	-42.2%
1,245	0.0%	1,044	0.0%	10,651	-88.3%	CT-UNITIZED		2,194	0.0%	2,768	0.0%	-20.7%	21,302	-89.7%
111,303	2.4%	92,547	2.0%	88,808	25.3%	CT-TUNA								
3,440	0.1%	2,150	0.0%	1,499	129.5%	CT-RO/RO		224,419	2.2%	188,385	2.0%	19.1%	177,616	26.4%
2,067	0.0%	2,569	0.1%	3,372	-38.7%	CT-STUFFING/DEVAN		6,880	0.1%	3,225	0.0%	113.3%	2,999	129.4%
	0.0%	473	0.0%	185	-100.0%	CT-HEAVYLIFT		3,940	0.0%	6,938	0.1%	-43.2%	6,744	-41.6%
14,601	0.3%	9,467	0.2%	13,700	6.6%	CT-LONGLENGTH		23	0.0%	783	0.0%	-97.0%	370	-93.7%
						OUT-OF-GAUGE CARGO (OOG)		40,869	0.4%	19,801	0.2%	106.4%	27,400	49.2%
1,794,383	39.4%	1,837,534	40.7%	2,265,106	-20.8%	CARGO THROUGHPUT REVENUES		4,205,309	40.7%	3,983,221	42.8%	5.6%	4,530,213	-7.2%
						OTHER CARGO RELATED REVENUES								
	0.0%		0.0%			LIFT ON/LIFT OFF			0.0%		0.0%			
	0.0%		0.0%			PRESLUNG			0.0%		0.0%			
	0.0%		0.0%		0.0%	EXPORT SCRAP CONTAINER			0.0%		0.0%			0.0%
199,958	4.4%	233,050	5.2%	231,281	-13.5%	TRANSSHIP CONTAINERS		440,625	4.3%	419,610	4.5%	5.0%	462,562	-4.7%
11,797	0.3%	4,750	0.1%	7,205	63.7%	OVERSTOWED CONTAINERS		22,650	0.2%	10,241	0.1%	121.2%	14,410	57.2%
86	0.0%	86	0.0%	348	-75.4%	SHIFTED CONTAINERS		428	0.0%	257	0.0%	66.7%	696	-38.6%
7,576	0.2%	3,813	0.1%	4,173	81.5%	RIGGED CONTAINERS		16,606	0.2%	6,522	0.1%	154.6%	8,346	99.0%
10,539	0.2%	11,377	0.3%	12,508	-15.7%	REEFER CNTR-PLUG/UNPLUG		23,712	0.2%	24,211	0.3%	-2.1%	25,016	-5.2%
308,728	6.8%	357,707	7.9%	416,731	-25.9%	DIRECT LABOR BILLED		743,383	7.2%	674,209	7.2%	10.3%	833,462	-10.8%
19,165	0.4%	31,923	0.7%	29,522	-35.1%	EQUIPMENT RENTAL		41,840	0.4%	49,211	0.5%	-15.0%	59,044	-29.1%
31,395	0.7%	39,628	0.9%	37,614	-16.5%	PORT FEES & DOCKAGE		60,046	0.6%	79,026	0.8%	-24.0%	75,228	-20.2%
507,041	11.1%	483,524	10.7%	502,687	0.9%	WHARFAGE		1,203,392	11.6%	1,003,446	10.8%	19.9%	1,005,374	19.7%
51,420	1.1%	55,101	1.2%	59,200	-13.1%	FUEL SURCHARGE		120,474	1.2%	113,408	1.2%	6.2%	118,400	1.8%
16,498	0.4%	17,249	0.4%	18,354	-10.1%	MARITIME SECURITY FEE		36,711	0.4%	34,499	0.4%	6.4%	36,708	0.0%
172,845	3.8%	164,102	3.6%	169,881	1.7%	FACILITY MAINTENANCE FEE		403,809	3.9%	333,356	3.6%	21.1%	339,762	18.9%
429,408	9.4%	466,718	10.3%	507,608	-15.4%	CRANE SURCHARGE		1,000,023	9.7%	941,294	10.1%	6.2%	1,015,216	-1.5%
1,766,455	38.8%	1,869,028	41.4%	1,997,112	-11.5%	OTHER CARGO RELATED REVENUES		4,113,700	39.8%	3,689,290	39.7%	11.5%	3,994,224	3.0%
3,560,838	78.3%	3,706,562	82.0%	4,262,218	-16.5%	OPERATING REVENUES		8,319,008	80.5%	7,672,511	82.5%	8.4%	8,524,437	-2.4%

**Port Authority of Guam  
Income Statement  
With Budget Comparison (Unaudited)  
2 Month Ending 11/30/25**

Current Month		Last Year		Budget	% Chng		Year to Date		Last Year to Date				
Actual	%	Actual	%				Actual	%	Actual	%	Chng	Budget	%
<b>NON OPERATING REVENUES</b>													
<b>FACILITIES</b>													
	0.0%		0.0%		0.0%	FACILITIES USAGE MOBIL BUNKER	0.0%		0.0%	0.0%		0.0%	
	0.0%		0.0%		#DIV/0!	FACILITIES USAGE-CEMENT THRUPUT	0.0%		0.0%	0.0%		#DIV/0!	
	0.0%		0.0%		#DIV/0!	FACILITIES USAGE MOBIL	0.0%		0.0%	0.0%		#DIV/0!	
245,620	5.4%	345,840	7.7%	355,102	-30.8%	FACILITIES USAGE TRISTAR	466,883	4.5%	665,766	7.2%	-29.9%	710,204	
270,115	5.9%	70,724	1.6%	321,433	-16.0%	FACILITIES USAGE SPACE RENTAL	583,082	5.6%	182,221	2.0%	220.0%	642,866	-9.3%
128,146	2.8%	127,475	2.8%	128,775	-0.5%	FACILITIES LEASE INCOME	257,942	2.5%	256,600	2.8%	0.5%	257,550	0.2%
2,755	0.1%	2,755	0.1%	2,755	0.0%	FACILITIES COMMON AREA MAINTENANCE FEE	5,509	0.1%	5,509	0.1%	0.0%	5,510	0.0%
12,645	0.3%	2,678	0.1%	15,276	-17.2%	FACILITIES SECURITY SURCHARGE RENTAL	27,431	0.3%	7,390	0.1%	271.2%	30,552	-10.2%
360	0.0%	450	0.0%	667	-46.0%	WATER & LANDSLIDE ACTIVITIES	660	0.0%	925	0.0%	0.0%	1,334	-50.5%
23,473	0.5%	22,952	0.5%	25,419	-7.7%	MARINA REVENUES	47,196	0.5%	45,955	0.5%	2.7%	50,838	-7.2%
2,206	0.0%	2,828	0.1%	2,842	-22.4%	HARBOR OF REFUGE	4,563	0.0%	5,556	0.1%	-17.9%	5,684	-19.7%
291,135	6.4%	228,195	5.1%	268,200	8.6%	DEMURRAGE	594,752	5.8%	406,616	4.4%	46.3%	536,400	10.9%
976,455	21.5%	803,896	17.8%	1,120,469	-12.9%	FACILITIES	1,988,018	19.2%	1,576,539	17.0%	26.1%	2,240,938	-11.3%
<b>OTHER FEES &amp; SERVICES</b>													
	0.0%		0.0%		0.0%	CLAIMS FEE	0.0%		0.0%	0.0%		0.0%	
	0.0%		0.0%		0.0%	BULK SCRAP	0.0%		0.0%	0.0%		0.0%	
	0.0%		0.0%		0.0%	MATERIAL USED	0.0%		0.0%	0.0%		0.0%	
	0.0%		0.0%	13,736	0.0%	PASSENGER SERVICE	0.0%		25	0.0%	0.0%	27,472	-100.0%
3,276	0.1%	1,658	0.0%	1,939	-100.0%	BUNKER	6,423	0.1%	5,567	0.1%	15.4%	3,878	65.6%
7,931	0.2%	3,524	0.1%	7,381	-100.0%	SPECIAL SERVICES	15,905	0.2%	7,566	0.1%	110.2%	14,762	7.7%
1,367	0.0%	1,823	0.0%		0.0%	ELECTRICAL POWER	2,734	0.0%	3,646	0.0%	-25.0%		
12,574	0.3%	7,004	0.2%	23,056	-45.5%	OTHER FEES & SERVICES	25,063	0.2%	16,803	0.2%	49.2%	46,112	-45.6%
190	0.3%	110	0.0%	132	43.7%	ADMINISTRATIVE FEES & SERVICES	245	0.0%	335	0.0%	-27.0%	265	-7.7%
<b>REIMBURSEMENTS</b>													
-	0.0%	-	0.0%	28,336	0.0%	FEDERAL REIMBURSEMENT	-	0.0%	33,252	0.4%	0.0%	56,672	
-	0.0%	-	0.0%	-	0.0%	EARTHQUAKE INSURANCE	-	0.0%	-	0.0%	0.0%	-	
-	0.0%	-	0.0%	-	0.0%	TYPHOON INSURANCE	-	0.0%	-	0.0%	0.0%	-	
-	0.0%	-	0.0%	-	0.0%	OTHER REIMBURSEMENT	-	0.0%	-	0.0%	0.0%	-	
-	0.0%	-	0.0%	-	0.0%	REVENUE MINIMUM CHARGE	-	0.0%	-	0.0%	0.0%	-	
-	0.0%	-		28,336	0.0%	REIMBURSEMENTS	-	0.0%	33,252	0.4%	0.0%	56,672	0.0%
989,218	21.7%	811,010	18.0%	1,171,993	-15.6%	NON OPERATING REVENUES	2,013,326	19.5%	1,626,930	17.5%	23.8%	2,343,987	-14.1%
4,550,056	100.0%	4,517,573	100.0%	5,434,211	-16.3%	TOTAL REVENUES	10,332,335	100.0%	9,299,441	100.0%	11.1%	10,868,424	-4.9%

**Port Authority of Guam  
Income Statement  
With Budget Comparison (Unaudited)  
2 Month Ending 11/30/25**

Current Month Actual	%	Last Year Actual	%	Budget	% Chng		Year to Date		Last Year to Date				
							Actual	%	Actual	%	% Chng	Budget	% Chng
<b>INDIRECT COSTS</b>													
<b>General &amp; Administrative Expenses</b>													
2,041,564	44.9%	2,032,367	45.0%	2,270,372	-10.1%	Salaries & Wages	4,257,981	41.2%	4,326,689	46.5%	-1.6%	4,540,743	-6.2%
308,710	6.8%	325,079	7.2%	351,274	-12.1%	Insured Benefits	650,771	6.3%	675,035	7.3%	-3.6%	702,549	-7.4%
645,227	14.2%	593,079	13.1%	564,361	14.3%	Retirement Benefits	1,353,269	13.1%	1,253,747	13.5%	7.9%	1,128,721	19.9%
162,628	3.6%	186,482	4.1%	6,250	2502.0%	Other Benefits	373,050	3.6%	359,697	3.9%	3.7%	12,501	2884.2%
950	0.0%	-	0.0%	5,000	-81.0%	Other Personnel Costs	6,801	0.1%	103	0.0%		10,000	-32.0%
12,691	0.3%	(6,395)	-0.1%	16,676	-23.9%	Communications	22,326	0.2%	6,265	0.1%	256.3%	33,352	-33.1%
-	0.0%	-	0.0%	-		Leases/Rentals	-	0.0%	-	0.0%		-	
324,954	7.1%	132,061	2.9%	185,854	74.8%	Utilities	486,126	4.7%	265,852	2.9%	82.9%	371,708	30.8%
456,198	10.0%	465,918	10.3%	520,475	-12.3%	General Insurance	912,395	8.8%	931,836	10.0%	-2.1%	1,040,950	-12.3%
-	0.0%	-	0.0%	-		Repairs & Maintenance	-	0.0%	-	0.0%		-	0.0%
42,682	0.9%	60,665	1.3%	71,962	-40.7%	Repairs & Maintenance	74,768	0.7%	142,420	1.5%	-47.5%	143,929	
-	0.0%	-	0.0%	-		Repairs & Maintenance-Subic Cr	-	0.0%	-	0.0%		-	
4,114	0.1%	7,776	0.2%	15,890	-74.1%	Repairs & Maintenance-Pola 14	8,578	0.1%	14,456	0.2%	-40.7%	31,779	-73.0%
202	0.0%	9,605	0.2%	15,890	-98.7%	Repairs & Maintenance-Pola 16	7,317	0.1%	18,128	0.2%	-59.6%	31,779	-77.0%
279	0.0%	7,389	0.2%	15,890	-98.2%	Repairs & Maintenance-Pola 17	4,773	0.0%	16,711	0.2%	-71.4%	31,779	-85.0%
655,854	14.4%	610,029	13.5%	674,869	-2.8%	Depreciation & Amortization	1,312,044	12.7%	1,220,308	13.1%	7.5%	1,349,738	-2.8%
-	0.0%	-	0.0%	1,250	-100.0%	Damage, Shortage, Writedown &	453	0.0%	-	0.0%	#DIV/0!	2,500	-81.9%
104,755	2.3%	64,900	1.4%	106,747	-1.9%	Supplies	210,553	2.0%	187,458	2.0%	12.3%	213,500	-1.4%
3,669	0.1%	9,255	0.2%	20,081	-81.7%	Miscellaneous	8,993	0.1%	12,388	0.1%	-27.4%	40,162	-77.6%
-	0.0%	-	0.0%	-		Advertising	-	0.0%	-	0.0%		-	
81,595	1.8%	88,166	2.0%	95,661	-14.7%	Agency & Management Fees	159,932	1.5%	197,800	2.1%	-19.1%	191,322	-16.4%
42,931	0.9%	26,119	0.6%	87,361	-50.9%	Professional Services	80,227	0.8%	84,107	0.9%	-4.6%	174,723	-54.1%
-	0.0%	-	0.0%	-		Contractual Services	-	0.0%	-	0.0%		-	#DIV/0!
3,584	0.1%	14,907	0.3%	22,336	-84.0%	Other Contractual Services	7,300	0.1%	26,407	0.3%	-72.4%	44,672	-83.7%
-	0.0%	-	0.0%	40,769	-100.0%	Overhead Allocation	-		-			81,537	-100.0%
5,094	0.1%	25,652	0.6%	182,387	-97.2%	Other Expenses	9,424	0.1%	40,093	0.4%	-76.5%	364,775	-97.4%
-	0.0%	88,609	2.0%	17,533		Typhoon Expense	-	0.0%	88,609	1.0%		35,065	-100.0%
-	0.0%	-	0.0%	-		Earthquake Expense	-	0.0%	-	0.0%	#DIV/0!	-	
-	0.0%	-	0.0%	-		Emergency Expense	-	0.0%	-	0.0%		-	
4,897,682	107.6%	4,741,662	105.0%	5,288,888	-7.4%	General & Administrative Expenses	9,947,082	96.3%	9,868,110	106.1%	0.8%	10,577,784	-6.0%

**Port Authority of Guam  
Income Statement  
With Budget Comparison (Unaudited)  
2 Month Ending 11/30/25**

Current Month		Last Year		Budget			Year to Date		Last Year to Date				
Actual	%	Actual	%	Budget	% Chng		Actual	%	Actual	%	Chng	Budget	% Chng
(347,625)	107.6%	(224,090)	-5.0%	145,323	3270.2%	OPERATING INCOME (LOSS)	385,252	3.7%	(568,669)	-6.1%	-167.7%	290,640	32.6%
						OTHER INCOME (EXPENSE)							
	0.0%		0.0%		0.0%	Other Income & Expense		0.0%		0.0%	0.0%		0.0%
	0.0%		0.0%		0.0%	Other Income	(0)	0.0%		0.0%	0.0%		0.0%
351,220	7.7%	398,409	8.8%	454,808	-22.8%	Interest Income	721,292	7.0%		0.0%	#DIV/0!	909,615	-20.7%
5,380	0.1%	1,680	0.0%	(69,450)	-107.7%	Other Expense	13,753	0.1%	825,146	8.9%	-98.3%	(138,902)	-109.9%
(204,333)	-4.5%	(215,848)	-4.8%	(223,722)	-8.7%	Interest Expense	(408,665)	-4.0%	4,198	0.0%	-9835.6%	(447,444)	-8.7%
	0.0%		0.0%		0.0%	Claims Settlement		0.0%	(431,695)	-4.6%	0.0%		0.0%
(347,772)	-7.6%	(325,405)	-7.2%	(324,971)	7.0%	Retirement Govt Contribution	(642,047)	-6.2%		0.0%	#DIV/0!	(649,942)	-1.2%
8,865	0.2%		0.0%	376,863	0.0%	Federal Reimbursement	19,060	0.2%	(648,515)	-7.0%	-102.9%	753,726	0.0%
(6,678)	-0.1%	(10,942)	-0.2%	(5,001)	33.5%	Federal Expenses	(10,855)	-0.1%	(18,432)	-0.2%	-41.1%	(10,002)	8.5%
(130)	0.0%		0.0%	(833)	-84.5%	Gain <Loss> on Asset Disposals	(130)	0.0%		0.0%	#DIV/0!	(1,666)	-92.2%
(193,448)	-4.3%	(152,106)	-3.4%	207,694	-193.1%	Other Income & Expense	(307,592)	-3.0%	(269,300)	-2.9%	14.2%	415,385	-174.0%
(193,448)	-4.3%	(152,106)	-3.4%	207,694	-193.1%	OTHER INCOME (EXPENSE)	(307,592)	-3.0%	(269,300)	-2.9%	14.2%	415,385	-174.0%
(541,073)	-11.9%	(376,195)	-8.3%	353,017	-253.3%	NET INCOME (LOSS)	77,660	0.8%	(837,969)	-9.0%	-109.3%	706,025	-89.0%